

TITLE OF REPORT: Gateshead Health & Wellbeing Board – Progress Update
REPORT OF: David Bunce, Strategic Director, Community Based Services

Summary

To update and seek the views of the Care, Health & Wellbeing OSC on the work of the Gateshead Health & Wellbeing Board.

Background

1. The Health and Social Care Act 2012 provided for the establishment of Health & Wellbeing Boards (HWBs) as committees of local authorities to bring together leaders from the health and care system to work together to improve the health and wellbeing of their local population.
2. As part of the 2015/16 work programme for the Care, Health & Wellbeing OSC, it was agreed to provide two six monthly updates on the operation and work of the HWB, including a case study on how it has supported integrated working.
3. This report provides an update on the operation and work of the HWB for the period 1 April 2015 to 30 September 2015, including how it has supported integrated working. A second progress update on these issues covering the period 1 October 2015 to 31 March 2016 will be brought to OSC in 19 April 2016.

Gateshead Health & Wellbeing Board – Progress Update April 2015 to September 2015

4. The following update highlights key issues considered by the HWB and progress made since the previous update to Care, Health & Wellbeing OSC in April 2015.

Health & Wellbeing Board Forward Plan 2015/16

5. A Forward Plan was developed for the Health & Wellbeing Board for 2015/16 to steer its work and areas of focus during the course of the year.

In developing the Forward Plan, 5 key areas of work emerged, one of which relates specifically to the Board's integration agenda:

Strategy / policy development and commissioning intentions:

This included:

- Development and use of Joint Strategic Needs Assessment (JSNA)/ Pharmaceutical Needs Assessment (PNA) to inform strategy development and commissioning intentions
- Health & Wellbeing strategy/vision refresh
- Development of an Integration Strategy for Gateshead
- Development of a health inequalities framework for Gateshead
- Health and care strategic and operational plans
- Commissioning intentions for health and care
- Place shaping and health, including the Newcastle Gateshead Core Strategy and supplementary planning documents

Transformational / Integration agenda and ways of working:

Issues relating to the health and care transformation and integration agenda so that the Board can drive forward this work and respond to key challenges over the next 5 years. Areas of focus to include:

- Children 0 to 19 agenda: with a focus on particular issues during 2015/16 e.g. transfer of 0 to 5s public health commissioning responsibility to the Council from October 2015 etc.
- Better Care Fund and 'BCF plus' (a whole system approach)
- New service models: Vanguard (community beds and home based care)

Ways of Working:

- 7 Day services
- Workforce development
- Data sharing: opportunities to join up our approach for people using multiple services
- Estates/assets in Gateshead: opportunities to secure better value whilst meeting the needs of local people
- HWB sponsored workshops (e.g. on social prescribing, whole system care etc.)
- Communications plan for the HWB
- Potential HWB peer review

Health and care service developments/reviews:

Key service development issues/reviews such as:

- Community (health) services
- Mental health services
- Primary care
- Urgent Care, including links to Better Care Fund/Vanguard initiatives
- Public health: Tobacco Action Plan (10 year plan), Alcohol misuse, Healthy weight in childhood (as part of Integrated Wellness approach)
- Carers Services

- Older people's wellbeing, including social isolation (also focusing on particular key areas)
- Role of housing providers in promoting health (focusing on particular topic areas)

Performance Management Framework:

A performance management framework for the Board encompassing the Better Care Fund, key health and wellbeing performance indicators (linked to HWB strategy, 5 Year Strategic and 2 Year Operational Plans) etc.

Assurance Agenda:

Key issues identified as part of the Board's assurance agenda included Healthwatch Gateshead Annual Report & Priorities for the forthcoming year, Safeguarding Annual Reports (Children & Adults); Health Protection Annual Report and Adult Social Care Local Account.

6. A copy of the Forward Plan for 2015/16 is attached as an appendix to this report. This has shaped the Board's agenda to-date in the current year.

Needs Assessment

7. The Board considered 10 strategic priorities for Gateshead which have been identified through the Joint Strategic Needs Assessment (JSNA) 2015:
 - Economic wellbeing
 - Emotional Health and Wellbeing (young people)
 - Starting and staying healthy and safe
 - Education and skills (all ages)
 - Adult Mental Health and wellbeing
 - Long term conditions
 - Frailty and older age
 - Tobacco control and smoking
 - Alcohol
 - Healthy weight and physical activity
8. Next steps identified included the development of recommendations with partners on areas for commissioned interventions and for directed local activity to address the priority need areas. The JSNA will include information about what success will look like and the challenges to be addressed. It was also agreed to identify a strategic lead for each priority area and to develop a detailed narrative across all JSNA priority sections.
9. The Board considered specific pieces of work undertaken to assess the health needs of:
 - *Homeless people* – the Board reviewed the findings of the north east health needs audit of homeless people relating to Gateshead and sought clarification on how representative the participants were of homeless people in Gateshead. It also asked for additional data to be collected on issues raised by the survey and agreed proposals for

further research to be carried out to enhance our understanding of homeless health in Gateshead, including the health of those not currently engaged with local services. The Board also agreed to sign up to St. Mungo's Broadway Charter for Homeless Health which includes commitments to include the health needs of homeless people in our JSNA, to provide leadership on addressing homeless health and to work to ensure that local health services meet the needs of homeless people. This additional research work will complement the north east health audit and seeks to gather more in-depth, qualitative information. It will also inform the JSNA and help in focusing the direction of future work in this area.

- *Ex-Armed Forces Community in Gateshead* – the Board reviewed the barriers to accessing services and agreed a number of recommendations to be taken forward.

10. Key areas identified for further research on health needs due to an identified lack of data included: Black and Ethnic Minority communities, travelers, carers and the homeless. These topic areas are feeding into public health workstreams for 2015/16.
11. The online JSNA has seen significant development and was launched over the summer. The case study section of the website will be further developed to include the use of audio visual materials, creative writing and other less conventional ways to capture information about the experience of people in Gateshead.

Strategic & Operational Plans

12. The Board considered the final draft NHS Newcastle Gateshead CCG Operational Plan for 2015/16 and associated 2015/16 quality premium indicators which reflected latest national policy guidance, Gateshead's JSNA and incorporated a review of non-elective admission targets.
13. The Board received an update on the refresh of Vision 2030 and discussed proposals to enhance the strategic focus of the document whilst retaining the ambitious and aspirational vision for Gateshead. The Board endorsed 5 year outcomes for the period 2015-20 and requested that individual organisations consider how they can best contribute to their achievement.
14. The Board considered the Gateshead Cancer Strategy and Action Plan developed through the Gateshead Cancer Strategy Group which will oversee delivery and monitoring arrangements. The strategy incorporated collaborative work to address high rates of cancer incidence and mortality in Gateshead previously considered by the Board.
15. The CCG's strategy for high quality and sustainable general practice 2016-19 was discussed by the Board which requested that further detail be provided within the document on how the JSNA informed its development.

16. The Board considered a Malnutrition Prevention Strategy for Gateshead, plans for its implementation and the outcomes of the Malnutrition Task Force Pilot in Gateshead between April 2014 and March 2015.
17. A draft Communications Strategy was considered by the Board in response to a need identified by members to raise awareness of and promote the work of the Board. Work is underway to finalise the strategy and to develop a supporting communications plan.
18. An update was provided on the mental health review and, in particular, on the outcome of Phase 2 of the review, including feedback from the listening exercise undertaken and the proposed next steps.
19. As part of the Board's assurance agenda, the Safeguarding Children's', Safeguarding Adults and Community Safety Annual Reports and Business Plans were endorsed. The Board also received Healthwatch Gateshead's annual report for 2014/15, including its priorities for 2015/16.

Integration Agenda

20. Work to promote and support integrated working across health and social care continues to be a key focus of the Board. The Better Care Fund (BCF) submission for Gateshead centers around a 'Care' service that is community based, aligned, responsive and empowering. It provides a platform for more care to be provided in out-of-hospital settings and closer to peoples' homes through schemes that have been developed to take this work forward.
21. The Board endorsed the 4th quarterly BCF return for 2014/15 and the 1st quarterly return for 2015/16. The returns focused on budget arrangements, how national conditions relating to the BCF are being met and performance against key indicators. The Board also received performance updates on the BCF as part of a performance management framework introduced for the Board (see paragraph 23 below). These updates informed the quarterly returns submitted to NHS England.
22. The Board considered an emerging three year plan and issues linked to the Gateshead Vanguard project (community beds and home based care)

Performance Management Framework

23. Arising from the Board's Forward Plan for 2015/16 (paragraphs 5 and 6 above refers), the Board's agenda includes a performance management section which is used to update the Board on progress in relation to key indicators linked to its health and wellbeing agenda which have been drawn from:
 - The Public Health Performance Management Framework
 - Gateshead Better Care Fund Plan
 - Newcastle Gateshead CCG Strategic Indicators
 - Children's and Adult Social Care Strategic Outcome Indicators

Other issues

24. Other issues considered by the Board included:

- An update on strategic commissioning arrangements for children and young people focusing on the priority areas of special educational needs and disabilities, child and adolescent mental health services and an integrated approach to the design of the offer for children 0 to 19. The Board asked that membership of the Gateshead Children's Strategic Commissioning Group be extended to include representation from the voluntary sector and providers will be engaged through working groups established to progress work on the three priority areas.
- Personal Health Budgets – a progress report on the implementation of Personal Health Budgets in Gateshead, including work to review existing processes, challenges, future opportunities and next steps. A further update has been sought by the Board by April 2016.
- Social isolation – the impact of social isolation on people's wellbeing and how this can be addressed.
- The Learning Disability Joint Health & Social Care Self-Assessment for 2013/14.
- Substance Misuse Strategy Group – a revised terms of reference and work plan for 2015/16 was endorsed by the Board.
- Housing and Health – an overview of the role of housing providers in promoting health and wellbeing was considered by the Board to help identify issues for future consideration during 2015/16.
- Impact of Place Shaping on Health & Wellbeing – a progress update and next steps was agreed by the Board.

Forward Look

25. The Board's Forward Plan for 2015/16 will continue to shape its work over the second half of the year. Topic areas will also reflect developments and issues arising in-year. They will include:

- Refresh of key strategies and operational plans
- 2016/17 commissioning intentions for the Gateshead health and care economy
- Integrated Children's Agenda: 0-19 years, including the transfer of public health services commissioning (0-5 years) to the Council
- Children & Adolescent Mental Health Services (CAMHS) Transformation Plan
- The Director of Public Health's Annual Report 2014/15
- Mental health employment trailblazer pilot – development of the model
- Learning Disability Transforming Care Programme – Regional Fast Track Plan
- A Tobacco Control 10 year plan
- Older people's health and wellbeing
- Health protection assurance arrangements in Gateshead and associated work programme.

- Role of the housing provider in promoting health and wellbeing – housing conditions; housing provision for people with specialist support needs etc.
- Alcohol – consultation on the draft statement of licensing policy
- Adult social care Local Account 2014/15
- Emerging issues linked to current health service reviews
- Better Care Fund quarterly returns to NHS England
- Performance management updates
- Development of OSC work programmes for 2016/17
- A whole system event on the integration agenda

26. Work will also be undertaken to shape a Forward Plan and work programme for 2016/17 to steer the work of the Board next year.

Recommendations

27. The views of OSC are sought on:

- (i) the progress update on the work of Gateshead's Health & Wellbeing Board for the first six months of 2015/16 set out in this report.

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